



To whom it may concern



May 13, 2026

Company Name: Y.A.C. Holdings Co., Ltd.
 Representative: Takefumi Momose,
 Chairman and President
 (Code No. 6298
 Tokyo Stock Exchange Prime)
 Inquiries: Osamu Hatakeyama,
 Director and General Manager
 of Administration Headquarters
 (Tel: +81-42-546-1161)

Notice Regarding the Revision of the Mid-Term Management Plan (FY2024–FY2026)

At the Board of Directors meeting held today (May 13, 2026), the Company resolved to revise the numerical targets of the Medium-Term Management Plan (FY2024–FY2026), which was originally announced on May 19, 2025. The details are as follows.

1. Background of the Revision

In the Medical and Healthcare Related Business, upfront investments associated with the launch of new businesses and the prolonged handling of highly complex projects have taken longer than initially anticipated. As a result, we have determined that achieving the originally planned levels of net sales and operating profit will be temporarily difficult.

At the same time, these initiatives are positioned as strategic investments aimed at medium- to long-term business expansion and strengthening competitiveness, and we recognize them as essential for building a sustainable earnings foundation going forward.

In addition, the overall business environment has become increasingly uncertain due to factors such as U.S. tariff policies implemented since last year and fluctuations in global oil markets.

Taking these circumstances into comprehensive consideration, and in order to more accurately reflect the current business conditions and future outlook, we have decided to revise the numerical targets of the Medium-Term Management Plan.

It should be noted that this revision does not represent a change to our growth strategy itself, and our long-term vision of becoming a “100 billion yen company by 2030” remains unchanged. We will continue to strengthen the competitiveness of each business segment and enhance sustainable corporate value while maintaining a sound financial foundation.

2. Numerical Targets for FY2026 (Before and After Revision)

(Unit: million yen)

Fiscal Year		FY2026		
		Before Revision	After Revision	Difference
Net Sales		36,000	35,000	(1,000)
Business Segment	Semiconductor and Mechatronics	13,000	13,000	0
	Medical and Healthcare	10,000	7,500	(2,500)
	Environmental and Social Infrastructure	13,000	14,500	1,500
Operating Profit		3,600	3,300	(300)
Ratio of Operating Profit		10.0%	9.4%	